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• 2025 Toa Re - Korean Re Summit

• Participation in the 2025 Joint Job Fair for the Financial Sector

Korean Re Sports Day



03



Korea's GDP Growth in the Third Quarter of 2025

In the third quarter of 2025, Korea's real gross domestic product (GDP) grew 1.2% from the previous quarter and 1.7% from a year earlier, while real gross domestic income (GDI) increased 0.7%.

From the expenditure side of GDP, private consumption increased 1.3%, supported by higher spending on both goods (such as passenger cars and communication devices) and services (including dining and healthcare). Government consumption expanded 1.2%, mainly due to higher expenditures on goods and health insurance benefits. Construction investment edged down 0.1%, reflecting weaker building construction, while facilities investment rose 2.4%, driven by machinery such as semiconductor manufacturing equipment. Exports grew 1.5%, led by semiconductors and automobiles, and imports increased 1.3%, centered on machinery, equipment, and automobiles.

Gross Domestic Product by Economic Activity

(At 2020 Constant Prices)

(Seasonally Adjusted, Quarter-on-Quarter % Change, with Year-on-Year % Change in Parentheses)

	2023				2024 ^p			2025 ^P				
	1/4	2/4	3/4	4/4	1/4	2/4	3/4	4/4	1/4	2/4		/4
Gross Domestic Product	0.4	0.7	0.8	0.5	1.2	-0.2	0.1	0.1	-0.2	0.7	1.2	(1.7)
(GDP)	(1.3)	(1.2)	(1.5)	(2.2)	(3.4)	(2.2)	(1.4)	(1.1)	(0.0)	(0.6)	1.2	(1.7)
Agriculture, Forestry & Fishing	-2.3	1.5	-1.5	-5.6	4.1	2.0	0.7	-1.8	4.4	-1.2	-4.8	(-3.5)
Manufacturing	1.6	2.5	1.7	1.6	0.9	0.9	0.0	0.1	-0.6	2.5	1.2	(3.3)
Electricity, Gas & Water Supply	-7.0	3.7	1.0	2.6	-1.2	0.1	5.4	-5.9	5.2	-5.4	5.6	(-0.6)
Construction	-0.7	-2.3	1.8	-3.9	5.8	-5.6	-3.0	-4.4	-0.4	-3.6	0.0	(-8.1)
Services ¹⁾	0.2	0.3	0.6	0.4	0.6	0.1	0.4	0.3	-0.2	0.8	1.3	(22)
(Wholesale & Retail Trade, Accommodation & Food Service)	-2.5	-3.5	-1.0	-0.2	1.8	-1.3	-1.2	-0.3	0.0	1.7	2.2	(3.6)
(Transportation)	0.3	10.0	2.9	3.5	-1.8	3.4	2.8	0.7	-2.9	2.1	2.6	(2.4)
(Finance & Insurance)	-1.0	0.4	-0.7	-2.1	2.8	1.2	3.1	0.1	1.0	0.7	2.3	(42)
(Real Estate)	0.1	0.0	0.7	0.5	0.6	1.5	-1.0	-0.1	-1.0	0.9	1.1	(0.8)
(Information & Communications)	1.6	-0.1	3.1	0.6	-0.6	-2.9	2.0	1.4	0.7	-0.8	1.1	(2.5)
(Healthcare & Social Welfare)	0.9	0.2	1.0	1.2	1.1	-0.4	1.8	2.3	0.1	1.3	0.6	(4.4)
Gross Domestic Income	0.7	0.5	2.3	1.0	1.9	-0.4	0.2	0.6	-0.6	1.5	0.7	(2.2)
(GDI)	(-0.1)	(0.1)	(3.7)	(4.2)	(6.4)	(4.7)	(2.7)	(2.2)	(-0.1)	(1.5)	0.7	(2.2)

(Source: Bank of Korea, Oct 28, 2025)

Notes:

By economic activity, agriculture, forestry, and fishing declined 4.8%, mainly due to weaker crop production, while manufacturing grew 1.2%, led by transportation equipment, computers, and electronic and optical devices. Electricity, gas, and water supply rose 5.6%, driven by the electricity sector. Construction remained flat as an increase in civil engineering was offset by a decrease in building construction. Services expanded 1.3%, mainly supported by wholesale and retail trade, accommodation and food services, and finance and insurance.

Real gross domestic income (GDI) increased 0.7%, falling short of the 1.2% growth in real gross domestic product (GDP).

^{1.} Wholesale & retail trade, accommodation & food service, transportation, finance & insurance, real estate, information & communications, business services, public administration, education, healthcare & social welfare, culture, and other services are included under "Services."

^{2.} Figures in parentheses indicate year-on-year growth rates based on non-seasonally adjusted data.

Outlook for the Korean Economy in 2026

1) Overview

Following growth of 0.9% in 2025, the Korean economy is projected to expand by 1.6% in 2026.

Although construction investment has remained sluggish this year, the second supplementary budget, improving consumer sentiment, and robust semiconductor-driven exports have acted as stabilizing buffers, and growth is assessed to have shown a clear recovery compared with the previous year.

Despite a sharper-than-expected decline in construction investment in the second quarter, the economy rebounded from a 0.2% contraction in the first quarter to 0.6% growth in the second, supported by stronger private consumption and resilient exports. Growth in the third quarter is expected to reach a solid 1.1%, exceeding the initial forecast of 0.7%, driven by the rollout of consumption coupons and strong semiconductor exports. However, toward the year-end, export growth is expected to ease to around 0.2% in the fourth quarter as exports of U.S. tariff-affected items such as steel and automobiles weaken.

In 2026, the economy is forecast to grow 1.6%, as the impact of U.S. tariff policies becomes more pronounced and global economic growth slows, limiting the expansion of Korea's exports.

Korea's Growth Outlook

(%)	2024	2025E	2026F
GDP	2.0	0.9	1.6
Private Consumption	1.1	1.4	1.6
Goods Exports	6.4	2.5	-0.1
Facilities Investment	1.7	2.5	1.0
Construction Investment	-3.3	-8.3	3.8

2) Inflation Outlook

The consumer price inflation rate is projected to record 2.0% in 2025, followed by 1.9% in 2026. This is because, despite lower global oil prices, adverse weather conditions have driven up prices of agricultural, livestock, and fishery products, adding some upward pressure on inflation.

3) Current Account Outlook

The current account surplus is projected at USD 110 billion in 2025 and USD 85 billion in 2026. In 2025, the goods account surplus is expected to widen, supported by strong semiconductor exports and a moderate impact from U.S. tariffs. The primary income account is also projected to maintain a solid surplus, driven by investment income amid an expansion of net external assets and a recovery in global financial markets.

4) Labor Market Outlook

The number of employed persons is projected to increase by 170,000 in 2025 and 130,000 in 2026.

While employment in construction and manufacturing is expected to continue declining due to weak construction investment and reduced profitability in manufacturing stemming from U.S. tariff policies, service sector employment is likely to outperform earlier expectations, supported by government job creation programs and improving consumer demand. Older workers are expected to lead overall job growth, while youth employment conditions are anticipated to improve modestly in line with the domestic demand recovery.

Inflation, Current Account, and Employment Outlook

	2024	2025E	2026F
Consumer Prices	2.3	2.0	1.9
Core Inflation	2.2	1.9	1.9
Current Account Balance (USD 100 million)	990	1,100	850
Change in Employment (10,000 persons)	16	17	13

(Source: Bank of Korea, Statistics Korea)

5) Overall Assessment

In summary, despite persistent weakness in the construction sector, the Korean economy in 2025 is projected to grow 0.9%, slightly exceeding the earlier forecast of 0.8%, supported by the supplementary budget, improving consumer sentiment, and a rebound in semiconductor exports. Inflation is expected to remain stable at around 2%, while the current account surplus is set to expand and employment conditions continue to improve.

Domestic demand is expected to continue recovering next year, supported by previous interest rate cuts and an improvements in real income. However, as exports weaken due to the impact of U.S. tariffs, the annual growth rate is projected to reach around 1.6%.

That said, the ramp-up of U.S. tariff policy, a slowdown in global trade, and rising climate-related risks are cited as potential factors that could constrain growth beyond next year.

	Upside Risk	Downside Risk
Growth	 Further easing of global trade policy uncertainty Improvement in consumer and business sentiment Al-driven upturn in the semiconductor market 	 Re-escalation and spread of trade conflicts Continued structural and cyclical weakness in the construction sector Instability in global financial markets
Inflation	Deteriorating weather conditions Stronger momentum in consumer spending	 Expansion of global oil supply Strengthened government price-stabilization measures



- Preliminary Business Results of Insurers in Korea for the First Half of 2025
- Business Results of Motor Insurance for the First Half of 2025 (Provisional)
- K-ICS Ratios of the Korean Insurance Industry as of June 2025
- Expansion of Digitalized Claims Processing for Medical Expense Insurance through "Silson24"
- Outlook for the Insurance Market in 2026

Preliminary Business Results of Insurers in Korea for the First Half of 2025

According to the Financial Supervisory Service (FSS), preliminary business results for insurers (22 life insurers and 31 non-life insurers) for the first half of 2025 showed that the industry's net income stood at KRW 7.98 trillion, representing a 15% (KRW 1.41 trillion) decrease year-on-year. This decline was mainly attributable to the deterioration in underwriting performance driven by higher loss reserves and an increase in the loss ratio.

1) Net Income

In the first half of 2025, life insurers recorded a net income of KRW 3.33 trillion, down KRW 311.6 billion from a year earlier, mainly due to weaker underwriting results stemming from higher loss reserve expenses, while investment income remained largely unchanged. Non-life insurers posted a net income of KRW 4.64 trillion, a KRW 1.10 trillion decrease year-on-year. Although investment results improved, including higher valuation gains on bonds, underwriting performance deteriorated due to a rise in the loss ratio, driving the overall decline.

< Net	Income >	>
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(Unit:	KRW	100	million,	%)
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		Jan – June 2024(A)	Jan- June 2025(B)	Change(B-A)	YoY (%)
	Net Income	34,456	33,340	△3,116	△8.5
1:5-1	Premium Income or Expenses	29,980	26,134	△3,846	△12.8
Life Insurers	Investment Income or Expenses	17,594	17,667	73	0.4
	Other Income or Expenses	△941	△1,572	△631	Larger Loss
	Net Income	57,415	46,410	△11,005	△19.2
	Premium Income or Expenses	57,747	37,951	△19,796	△34.3
Non-Life Insurers	Investment Income or Expenses	18,475	25,045	6,570	35.6
	Other Income or Expenses	△196	△292	96	Larger Loss
Total		93,871	79,750	△14,121	△15.0

2) Premium Income

Total premium income in the first half of 2025 amounted to KRW 124.38 trillion, up 8.0% (KRW 9.25 trillion) from a year earlier. Both life and non-life sectors recorded growth, although trends varied across lines of business.

For life insurers, premium income totaled KRW 60.16 trillion, representing a 10.4% year-on-year increase. Sales of protection-type (+13.0%), variable (+2.3%), and retirement annuity (+42.4%) products increased, while savings-type $(\Delta 4.6\%)$ premiums declined.

Non-life insurers generated KRW 64.22 trillion in premium income (+5.9% YoY), driven by growth in long-term (+6.8%), general P&C (+4.1%), and retirement annuity (+15.0%) segments. Motor premiums fell 2.8%.

< Premium Income >

(Unit: KRW 100 million, %)

		Jan – June 2024(A)	Jan – June 2025(B)	Change(B-A)	YoY
		544,737	601,579	56,842	10.4
	Protection	267,936	302,844	34,908	13.0
Life Insurers	Savings	150,774	143,792	6,982	4.6
	Variable	61,128	62,512	1,384	2.3
	Retirement Annuity, etc.	64,900	92,431	27,531	42.4
		606,539	642,244	35,705	5.9
	Long-term	337,769	360,661	22,892	6.8
Non-Life Insurers	Motor	105,547	102,616	2,931	2.8
	General P&C	80,252	83,547	3,295	4.1
	Retirement Annuity, etc.	82,971	95,419	12,448	15.0
То	tal	1,151,276	1,243,823	92,547	8.0

3) Profitability

In the first half of 2025, the insurance industry's return on assets (ROA) and return on equity (ROE) stood at 1.24% and 11.26%, respectively, down 0.29%p and 0.44%p from the same period a year earlier.

<	RO.	Δ:	an	d	R)F	>

(Unit: %, %p)

		Jan – June 2024 (A)	Jan – June 2025 (B)	Change (B-A)
	Life Insurers	0.82	0.73	△0.09
ROA	Non-Life Insurers	3.35	2.52	△0.83
	Total	1.53	1.24	△0.29
	Life Insurers	7.40	8.16	0.76
ROE	Non-Life Insurers	18.53	15.49	△3.04
	Total	11.70	11.26	△0.44

4) Total Assets and Shareholder's Equity

As of the end of June 2025, insurers' total assets and liabilities amounted to KRW 1,301.8 trillion and KRW 1,160.7 trillion, up 2.6% and 3.0% from end-2024, respectively. Shareholders' equity fell slightly to KRW 141.0 trillion (–0.8%), mainly reflecting lower interest rates.

< Total Assets and Shareholder's Equity >

(Unit: KRW trillion, %)

As of Pe	riod End	4Q 2024 (A)	2Q 2025 (B)	Change (B-A)	Change (%)
	Life Insurers	905.5	927.7	22.2	2.5
Total Assets	Non-Life Insurers	363.4	374.0	10.6	2.9
	Total	1,268.9	1,301.8	32.8	2.6
	Life Insurers	823.5	846.5	23.0	2.8
Total Liabilities	Non-Life Insurers	303.3	314.3	11.0	3.6
	Total	1,126.8	1,160.7	34.0	3.0
	Life Insurers	82.1	81.3	△0.8	△1.0
Shareholder's Equity	Non-Life Insurers	60.1	59.8	△0.3	△0.6
	Total	142.2	141.0	△1.2	△0.8

(Source: Financial Supervisory Service, May 27, 2025)

In the first half of 2025, net income declined year on year as underwriting results deteriorated due to higher loss reserve expenses and an increase in the loss ratio, despite improved investment performance. Shareholders' equity also decreased from the end of the previous year, mainly reflecting lower interest rates. The Financial Supervisory Service (FSS) noted that, amid growing financial market volatility including fluctuations in stock prices, interest rates, and exchange rates, insurance companies need to strengthen the management of their financial soundness.

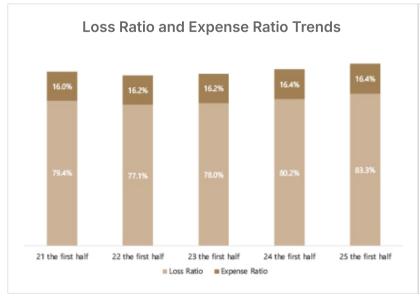
Business Results of Motor Insurance for the First Half of 2025 (Provisional)

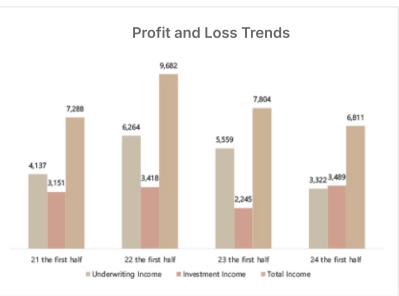
Due to a deterioration in the loss ratio, insurance operating profit in the motor insurance sector dropped by more than 90% year on year in the first half of 2025.

According to the Financial Supervisory Service (FSS), total motor insurance premium income for the first half of the year amounted to KRW 10.21 trillion, representing a 2.9% decrease from the same period of the previous year. The FSS explained that the growth of the motor insurance market has slowed in recent years, mainly as a result of premium rate reductions over the past four years.

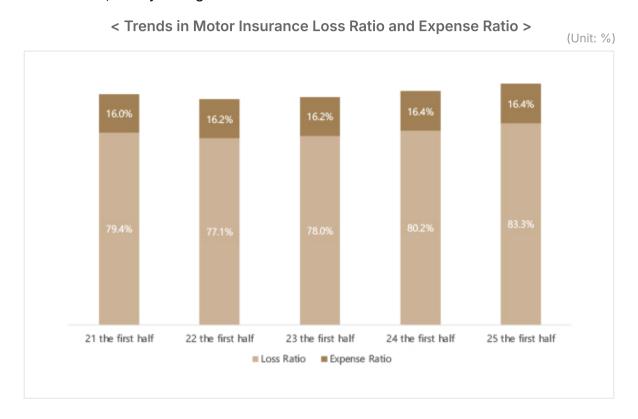
< Trends in Motor Insurance Business Performance >







In the first half of 2025, total income from motor insurance amounted to KRW 382.0 billion, down 43.9% from the same period a year earlier. In particular, underwriting income amounted to KRW 30.2 billion, representing a sharp 90.9% year-on-year decline. The loss ratio rose by 3.1%p to 83.3%, reflecting both a decrease in earned premiums due to lower gross written premiums and an increase in medical expenses, especially for traditional Korean medicine treatments. In addition, higher claim payments caused by rising auto parts costs contributed to weaker profitability. As a result, the combined ratio reached 99.7%, nearly hitting the break-even level of 100%.



The combined market share of the four major non-life insurers (Samsung, Hyundai, KB, and DB) stood at 85.3%, virtually unchanged from the level recorded a year earlier. Mid-sized and smaller insurers (Meritz, Hanwha, Lotte, MG, and Heungkuk) posted a 0.2%p gain to 8.5%, while digital insurers (AXA, Hana, and Carrot) saw their share fall by 0.2%p to 6.4%.

< Trend in Market Share >

(Unit: %, %p)

	2021	2022	2023	2024(a)	1H 2025 (b)	Change (b-a)
Major Insurers (4)	84.7	84.9	85.3	85.3	85.3	-
Mid and Small Insurers (5)	9.4	8.9	8.4	8.3	8.5	0.2
Digital Insurers (3)	5.9	6.2	6.3	6.4	6.2	△0.2

The FSS stated that "in the second half of the year, potential factors for a worsening loss ratio remain, including heavy rainfall in July and increased traffic during the autumn travel season." The FSS added, "We will continue to monitor developments in motor insurance loss ratios and business performance, and work to ensure the stable management of loss ratios by preventing unnecessary claims leakage."

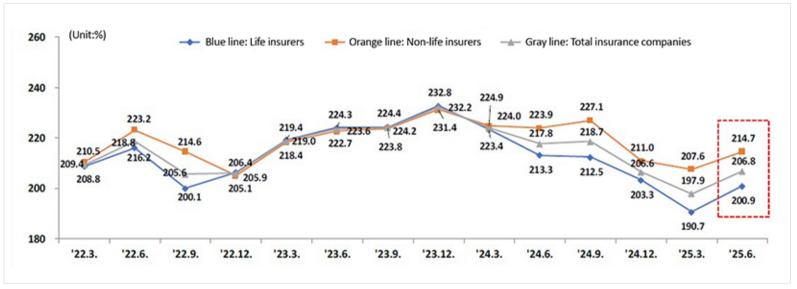
K-ICS Ratios of the Korean Insurance Industry as of June 2025

The Financial Supervisory Service (FSS) announced on the 18th that as of the end of June 2025, the capital adequacy ratio (K-ICS ratio) of Korean insurance companies after applying transitional measures reached 206.8%, representing an 8.9%p increase from 197.9% in the previous quarter.

By sector, life insurers recorded 200.9%, an increase of 10.2%p from the previous quarter, while non-life insurers rose 7.0%p to 214.7% over the same period.



(Unit: %)



Note:

Since the end of March 2023, capital adequacy ratios have been calculated under K-ICS after the application of transitional measures.

The FSS analyzed that the available capital of insurers expanded significantly due to an increase in net profit and new issuance of capital securities.

In fact, as of end-June 2025, the available capital under K-ICS after applying transitional measures amounted to KRW 260.6 trillion, up KRW 11.3 trillion from the previous quarter. A breakdown of this increase shows net income of KRW 3.9 trillion, a KRW 3.4 trillion rise in accumulated other comprehensive income driven by higher market interest rates, and the issuance of KRW 2.6 trillion in new capital securities.

During the same period, the increase in required capital was only KRW 60 billion, indicating that the growth of available capital far outpaced that of required capital, thereby improving overall financial soundness.

< Details of Changes in K-ICS Ratios >

(Unit: trillion KRW, %, %p)

Classification	Before Transitional Measures			After Transitional Measures		
	Mar 2025 (A)	Jun 2025 (B)	Change (B-A)	Mar 2025 (C)	Jun 2025 (D)	Change (D-C)
Available capital (trillion KRW)	245.6	256.8	+11.2	249.3	260.6	+11.3
Required capital (trillion KRW)	133.4	133.7	+0.3	126.0	126.0	+0.06
K-ICS ratio (% / %p)	184.2	192.1	+8.0	197.9	206.8	+8.9

Given the possibility of interest rate cuts within the year and the likelihood that a low-interest rate trend will continue, the FSS emphasized the importance of continued capital management.

An FSS official said, "Considering the possibility of a prolonged trend of interest rate reductions, it is necessary for insurers to continue their efforts in asset and liability management (ALM). The FSS plans to conduct thorough supervision to ensure that insurers with insufficient ALM management strengthen their risk management capabilities."

Expansion of Digitalized Claims Processing for Medical Expense Insurance through "Silson24"

Beginning on October 25, 2025, the claims submission process for medical expense insurance was further expanded through digitalization. This second-phase rollout extends the system to clinics and pharmacies and follows joint system-readiness assessments conducted by the Financial Services Commission, related agencies, and participating medical institutions.

Phase 1, introduced in October 2024, applied to hospital-level medical institutions and public health centers. In October 2025, Phase 2 was fully implemented, now encompassing clinics and pharmacies. Among a total of 104,541 healthcare providers nationwide, approximately 10,920 healthcare providers (10.4 percent) are currently connected to the "Silson24" system. Connection rates stand at 54.8 percent for Phase 1 and 6.9 percent for Phase 2. As more Electronic Medical Record (EMR) vendors participate, overall connectivity is expected to increase gradually.

Silson24 enables users to submit insurance claims conveniently through its mobile application or website. No membership registration is required and authentication is provided through mobile phone or iPIN. Paper-based documents including invoices, receipts, medical expense statements and prescriptions are no longer necessary because records can be transmitted digitally. Features for digitally underserved groups are also included, such as a "third party submission" option that allows children to file claims on behalf of parents, as well as submissions by guardians for minors.

All healthcare providers will be required to integrate with Silson24 to facilitate electronic transmission of claims documentation. Once integration is complete, documents will be sent automatically upon customer request, keeping administrative burden to a minimum. Participating providers will be eligible for incentives, including reductions in Korea Credit Guarantee Fund fees (approximately 0.2%p over five years) and discounts on general insurance premiums (approximately 3–5%). Consideration is also being given to incorporating these efforts into medical quality assessment indicators.

The Financial Services Commission and related agencies will continue to encourage participation from non-connected healthcare providers and EMR vendors, while also pursuing integration with online platforms such as Naver and Toss. This will enable a seamless, one-stop service ranging from insurer search to claims submission, with point-based benefits expected to be offered for platform users. Through the digitalization of claims processing, the burden of submitting paper documents will be reduced, and improvements are anticipated in claims payment speed, administrative efficiency for healthcare providers, and overall convenience for patients.

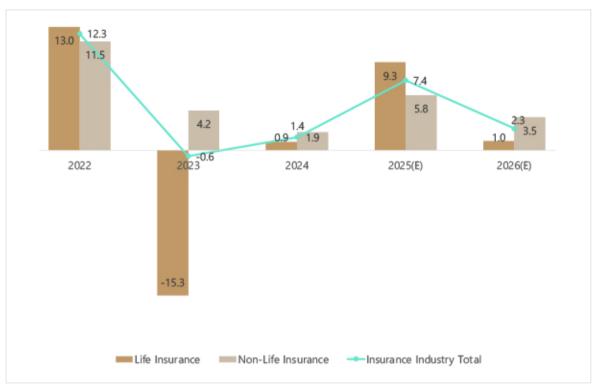
Outlook for the Insurance Market in 2026

According to the Outlook to Insurance Industry Growth published by the Korea Insurance Research Institute in October 2025, the Korean insurance market is projected to grow by 2.3% in 2026, with life insurance expanding by 1.0% and nonlife insurance by 3.5%. As a result, total industry-wide premiums are expected to reach KRW 265 trillion in 2026.

The life insurance sector, which experienced a recovery in 2025, is forecast to slow significantly to a growth rate of 1.0% in 2026. The growth rate of written premiums in the non-life segment is also expected to moderate, reaching approximately 3.5%, slightly below the level recorded in 2025.

Forecast of Premium Growth (Written Premiums) in the Insurance Industry

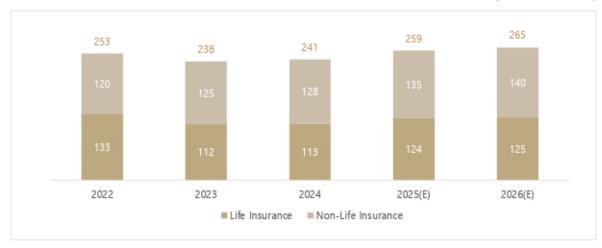
(Unit: %)



(Source: Korea Insurance Research Institute, Outlook for Insurance Industry Growth in 2026, Oct 21, 2025)

Forecast of Premium Growth (Written Premium Volume) in the Insurance Industry

(Unit: KRW trillion)



(Source: Korea Insurance Research Institute, Outlook for Insurance Industry Growth in 2026, Oct 21, 2025)

1) Life Insurance

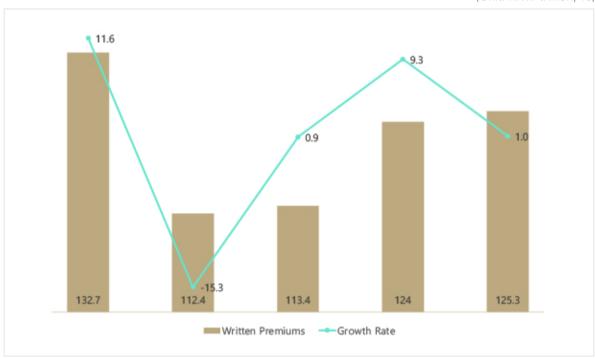
In 2026, written premiums in the life insurance sector are projected to increase by only 1.0% compared with the previous year. Although insurers are expected to maintain their focus on selling protection-type products to secure new-business CSM, the growth rate is expected to slow significantly.

Demand for protection-type products is expected to remain on an upward trajectory, supported by the continued expansion of third-sector insurance sales driven by rising demand for health and disease-related coverage.

For savings-type products, demand is likely to remain subdued given the interest rate outlook, although single-premium policies aimed at securing retirement income and achieving tax benefits are expected to maintain steady sales. Variable insurance is expected to see steady new business inflows, but overall written premiums are expected to decline due to an increase in surrenders as policyholders seek to realize investment gains.

< Forecast of Written Premiums and Growth Rate in Life Insurance >

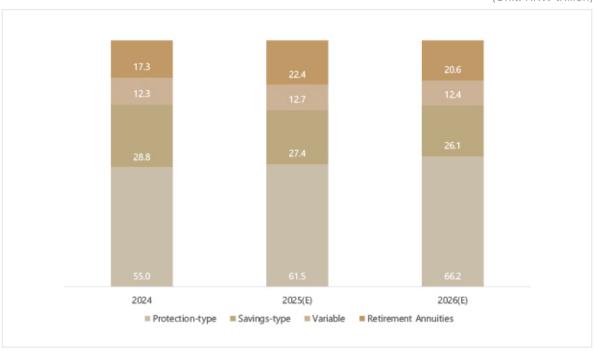
(Unit: KRW trillion, %)



(Source: Korea Insurance Research Institute, Outlook for Insurance Industry Growth in 2026, Oct 21, 2025)

< Forecast of Written Premiums in Life Insurance by Product Segment >

(Unit: KRW trillion)



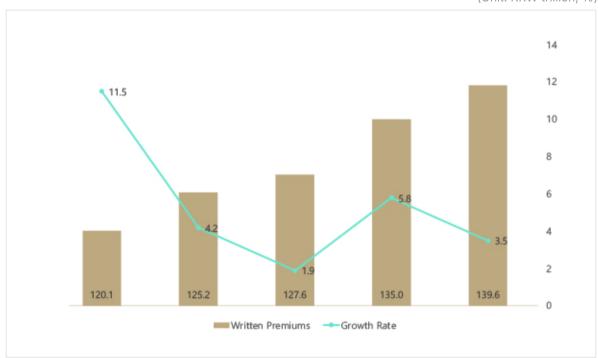
(Source: Korea Insurance Research Institute, Outlook for Insurance Industry Growth in 2026, Oct 21, 2025)

2) Non-life Insurance

In 2026, the growth rate of written premiums in the non-life insurance sector is projected to reach 3.5%, marking a moderation from 2025. Long-term non-life insurance is expected to continue expanding, driven primarily by health and accident insurance, although the pace of growth is likely to slow. In motor insurance, low growth is likely unavoidable unless premium adjustments are implemented, as the increase in insured vehicle numbers is expected to decelerate and discount riders are anticipated to expand further. General property and casualty insurance is expected to see slightly firmer growth as the drag from weak economic activity begins to ease.

< Forecast of Written Premiums and Growth Rate in Non-life Insurance >

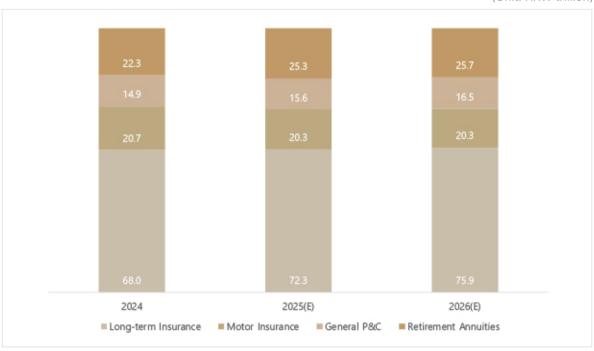
(Unit: KRW trillion, %)



(Source: Korea Insurance Research Institute, Outlook for Insurance Industry Growth in 2026, Oct 21, 2025)

< Forecast of Written Premiums in Non-Life Insurance by Product Segment >

(Unit: KRW trillion)



(Source: Korea Insurance Research Institute, Outlook for Insurance Industry Growth in 2026, Oct 21, 2025)

Following the introduction of IFRS 17, the growth of the Contractual Service Margin (CSM), a key indicator of financial soundness, is expected to slow markedly. Life insurance CSM is projected to decline from KRW 64.7 trillion in 2025 to KRW 64.3 trillion in 2026, marking a reversal from previous growth, while nonlife insurance CSM is expected to reach KRW 71.8 trillion in 2026, with the year-on-year growth rate falling sharply from 7.0% in 2025 to 2.1% in 2026. The K-ICS ratio is also expected to edge down, reflecting unfavorable factors such as declining interest rates, rising surrender rates and elevated loss ratios, although the extent of the decline is likely to vary according to each company's risk-management capabilities. The Korea Insurance Research Institute highlighted that the industry is likely to experience negative impacts sequentially—first on financial soundness, followed by profitability, and ultimately on growth potential. Following the deterioration in solvency observed in 2024, a more pronounced decline in profitability is expected through 2025 and 2026, and over the longer term, insurers may face a tangible slowdown in growth as their risk-protection capacity and ability to respond to future developments weaken. The Institute warned that 2026 will represent not merely a period of slower growth, but a turning point in which profitability pressures intensify following the deterioration in financial soundness, adding that if corrective actions are delayed, the industry's overall growth potential could be impaired.



2025 Toa Re - Korean Re Summit

Korean Re hosted the 2025 Toa Re Summit in Seoul from October 15 to 16, 2025. Jointly organized by Toa Reinsurance Company of Japan and Korean Re, the summit is an annual event held alternately by the two reinsurers to deepen mutual cooperation. First launched in 2001, this year marked the 20th edition of the summit, excluding the period during which it was suspended due to COVID-19.

The event brought together President Masaaki Matsunaga of Toa Re and other key representatives, who shared insights on the insurance markets of Korea and Japan and reaffirmed their commitment to continued partnership.

In his opening remarks, Chairman Jong Gyu Won expressed his hope that "this occasion will further solidify the trust between the two companies and serve as an opportunity to strengthen the foundation of cooperation amid an increasingly uncertain environment."



Korean Re Sports Day

On October 17, 2025, Korean Re held its Companywide Sports Day at the Hanmaeum Youth Training Center in Yangju. The event, designed to strengthen unity and teamwork among employees, featured a series of lighthearted and engaging games inspired by the so-called "Nolympics," a playful term combining "play" and "Olympics." This format emphasized fun and participation over competition, encouraging all employees to join in and enjoy the day together.

Employees were divided into four teams Excellence, Creativity, Talent, and Sharing and competed in various activities such as Car Curling, Spider Web, Stepper, and Air Shotgun. Additional side events included an O/X Quiz and Limbo Contest. In the afternoon, the program continued with soccer matches, relay races, and a lucky draw. Team Injae (Talent) ultimately claimed the overall victory.



Participation in the 2025 Joint Job Fair for the Financial Sector

Korean Re participated in the 2025 Joint Job Fair for the Financial Sector, an event organized to recruit new talent. Held at the Dongdaemun Design Plaza (DDP) over two days starting August 20, the fair provided Korean Re with an opportunity to meet prospective applicants through one-on-one consultations, offering detailed information and answering questions about the company's recruitment process. Meanwhile, Korean Re has been carrying out its new employee recruitment process since late September.



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